



Title: 2026 FRSC Work Plan Update

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Open Session

Closed Session

Closed Reason: Choose an item.

RECOMMENDATION
It is recommended that the Board of Directors:

RESOLUTION	VOTING REQUIREMENT
<p>Direct the FRSC to defer the following three previously identified 2026 FRSC work plan initiatives and place them in future annual workplans:</p> <ol style="list-style-type: none"> 1. Develop an emergency preparedness plan for network of partners providing services and supports to individuals living rough across the region. 2. Review and revise response policies and mutual aid agreements, aiming for a long-term transition to automatic aid based on closest-resource response and include any changes in an updated mutual aid agreement. 3. Review and support the implementation of an emergency response standardization system to improve interoperability across public safety entities in Fundy Region. 	Simple Majority of Members Present
Receive and file this report.	Simple Majority of Members Present

BACKGROUND/PAST RESOLUTIONS
During the 2026 FRSC Board planning exercise, there was consensus that the FRSC should take deliberate effort to execute on 2026 work plan while narrowing the attention on the largest impact initiatives. This was later outlined in the February 26 th report to the Board, which outlined



the new 2026 Board priority focus areas, including the steps FRSC staff intended to take to execute on the priority focus areas.

FINANCIAL, ECONOMIC, ENVIRONMENTAL, AND SOCIAL CONSIDERATIONS

N/A

REPORT

The FRSC intends to complete regular reporting on the 2026 work plan, but it will do so a little differently than in the past. Here are the key reporting milestones:

- There will be quarterly updates completed on the FRSC’s Workplan Strategic Priorities.
- Presentations to corresponding FRSC standing committee and/or FRSC Board on key deliverables achieved on the execution of the workplan.
- The FRSC will complete a year-end report on the annual work plan, which will cover all projects.
- If there are any new projects to be added or removed from the work plan, these will be recommended through the quarterly updates, unless necessary to do so separately.

In the spirit of “narrowing the attention on the largest impact initiatives” for the FRSC, in 2026, the Work Plan Strategic Priorities have been narrowed to six initiatives, which are included below with a corresponding update:

2026 FRSC WORK PLAN STRATEGIC PRIORITIES	
Priority 1	Deliver recommendation on alternatives to the financing of regional facilities capital.
Q1 Update	The FRSC maintains regular correspondence with the Government of New Brunswick in the effort of delivering a practical and sustainable resolution to regional facilities capital. Direction on this is expected in the coming three months, at which point the FRSC will be in position to determine the level of additional FRSC engagement is needed to deliver resolution on the cost of regional facilities capital. The focus of the Regional Facilities Committee will remain on the CGAC Renewal Project and the annual review of operating and capital proposals, until such time as a need is identified to re-engage on longer-term resolution to the sustainability of regional facilities capital cost.
Priority 2	Deliver final recommendation of transit feasibility study for Fundy Region.



Q1 Update	The FRSC has successfully secured federal and provincial funding towards its regional transportation plan, and the FRSC has concurrently launched a destination origin public survey. This initiative is the primary focus of past monthly regional transportation committee meetings and will continue to benefit from this guidance as the project moves into engagement and analysis. The FRSC is also engaging regularly with the regional group of CAOs/RDM and Saint John Transit in the development of this feasibility study, as it is necessary to ensure strong regional alignment in the lead-up to eventual recommendations. FRSC has engaged a consultant to complete the Regional Public Transportation Plan, with the background and market review currently underway and initial public engagements set to begin in June.
Priority 3	Finalize detailed design for Aquatic Centre Enhancement Project and pursue construction.
Q1 Update	The FRSC has advanced the CGAC Renewal Project through continued collaboration with the City of Saint John and our architecture consultants to refine scope, cost estimates, and phasing for the facility enhancements. Core design components have now been reviewed to ensure alignment with accessibility standards, energy efficiency goals, and user needs identified in the earlier phases. With the selected Construction Management firm on track to begin onboarding by the end of April, preparations are now underway to transition toward tender-ready documentation, pending confirmation of the updated capital framework, and funding from federal and provincial partners. The project team remains focused on a communication strategy and maintaining project momentum for a 2026 construction start and ensuring readiness to advance to construction once all levels of funding are in place.
Priority 4	Work with partners to identify and deliver resources, tools and governance structure required to support FRSC members respond to the needs of unhoused people.
Q1 Update	The FRSC continues to work with community partners in the dissemination of the Homelessness Response Toolkit, all while preparing for the next phase of this initiative. The FRSC intends to develop a more detailed resource for local governments/rural district on the key governance, awareness and supports needed to effectively respond to homelessness. The FRSC has successfully re-hired for the Social Capacity Coordinator, which will act as the primary lead on this initiative, including completing the necessary research, identifying national best practices, and collecting input from local communities. The Community Development Committee has played a critical role in framing this



	initiative and will continue to play a role in the coming months to maximize the initiative's impact in the Fundy Region.
Priority 5	Finalize the regional risk assessment with the intention of using the findings to deliver improved local and regional coordination to mitigate against highest regional risks.
Q1 Update	Substantial progress has been made toward completion of the Fundy Regional Risk Assessment. The project's consultants have delivered the draft risk and criticality analyses and are integrating feedback from committee members and partner agencies. FRSC staff continue to facilitate collaboration with provincial and local emergency management partners to ensure the assessment captures cross-sectoral priorities. The final report is anticipated for review and approval in the second quarter of 2026, with next steps focused on implementing early recommendations to inform preparedness and joint response planning across the region.
Priority 6	Host a regional symposium on the 6 "A"s of food security, sharing key best practices, creating space for collaboration for the region and developing an action plan from key outcomes.
Q1 Update	The food security symposium occurred on February 26 th , 2026, which brought together approximately 70 community partners focused on combating food insecurity. Partners at the symposium delivered priority initiatives that are needed to respond to the needs and challenges more effectively and help to improve food security. The FRSC is in the process of prioritizing the most impactful initiatives identified that would benefit from regional collaboration and be supported by community partners and the Community Development Committee.

This prioritization helps set the strategic course of the FRSC in 2026, including focus areas for standing committees, effort and focus of FRSC resources. In other words, these six projects should be prioritized in our collective efforts, versus trying to accomplish all initiatives with a comparable level of expectations and impact.

There are an additional 34 items identified in the 2026 work plan, however, these items do not require the level of focus and priority of the above-mentioned six. Of these remaining 34 items, they are primarily investigative or major operational initiatives. As the FRSC progresses through the investigation of these projects, it is possible that some are promoted to "strategic priorities", which would be outlined to the FRSC Board in such a circumstance.



There are three projects that FRSC staff are recommending for removal from the 2026 FRSC work plan, as these can be placed as future-focus projects to focus-in on highest priority initiatives for regional public safety planning in 2026:

1. Develop an emergency preparedness plan for network of partners providing services and supports to individuals living rough across the region.
2. Review and revise response policies and mutual aid agreements, aiming for a long-term transition to automatic aid based on closest-resource response and include any changes in an updated mutual aid agreement.
3. Review and support the implementation of an emergency response standardization system to improve interoperability across public safety entities in Fundy Region.

ATTACHMENTS
N/A